

RECOMMENDATIONS

COMMENTS

4. Page 11. b.
Immediate action to
reduce cable traffic -
[] fast pouch,
direct laterals,
uniform devices, cable
writing course, control
in field

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(1) []

Concur that this technique be employed wherever possible.

This system permits the transmission of information copies of cables through pouch channels. It is now in effect at most overseas stations but not in Washington. After its initial introduction several years ago, we have found that it has limited but extremely useful applications. Before it can make a significant reduction in our world-wide cryptographic load, it will be necessary that it be adopted in Washington and actively pushed. To do this would be a Cable Secretariat function.

(2) Fast Pouch

See answer to Recommendation 37.

(3) Direct Laterals

Concur that direct laterals be used wherever possible.

This is a continuing problem with this Agency and we are constantly doing everything we can to provide as direct communications as is possible. There are two main deterrents, however, which stand in the way and which we as an Agency will be unable to completely eliminate:

a. The command relations of the various components of the Agency at Headquarters as well as in the field many times use communications (pouch and cable) as a means of exercising command control. This, of course, is generally recognized as a legitimate means of exercising a command authority and our communications routings have to be designed accordingly, many times at the expense of technical efficiency.

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We assure you that every effort is being made within the above two limitations to eliminate as many relays as possible.

(4) Uniform devices

We concur to the principle that uniform communications devices are desirable.

We are constantly striving to standardize our devices and have done so fairly satisfactorily in the field. However, the Washington Signal Center has the problem of working all types of

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employed at each station. The Washington Signal Center's problem is further complicated by the fact that it is used to "shake down" new equipment which is later to be assigned to the field and to test models of research and development gear to determine if they have an application in CIA. These latter two problems cannot be solved satisfactorily by any other means.

17. Page 18. a.
D/CO insure that new
Chief, OC-S hold job
long enough to establish
sense of security

Concur.

Action taken.

17. Page 18. b.
D/CO appoint full-time
Deputy, OC-S

Concur.

Action taken.

17. Page 19. c.
Branch Chiefs be re-
viewed - establish
definite incumbents

Concur.

Action taken.

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18. Page 19.
D/CO should request Chief,
Management to study IBM
Unit to see if work could
be done by Machine Records
Division

Concur.

We will discuss this with Management. However, it is doubtful if a change is appropriate. Since the IG Report one of the major points at issue has been clarified. There was a seemingly inefficient working arrangement whereby DD/P and OC had been using the same equipment on a scheduled basis. DD/P has now made arrangements to take over their own IBM work. We have in the past considered consolidating this unit with MWD but because of the nature of our priorities they have been unable to provide the service required.

25X1A6A 37. Page 23. a.

[] fast pouch.

25X1A6A DD/S authorize institution
fast pouch []

25X1A6A [] (IG says previous
scheme wrong since applied
to cables not pouches)

The pouch communications field is outside of the D/CO jurisdiction. However, I would like to comment that any improvement in the speed and frequency of pouch service aids our electrical communications system by reducing the number of routine messages now handled by cable. Also any improvement in the present dispatch distribution system to make it possible to distribute dispatches simultaneously such as is now done by cable will reduce the unnecessary use of our cable facilities. We concur with the IG's observations that the previous fast pouch schemes should have emphasized the use of dispatches rather than the use of cables. In our opinion the pouch facilities, no matter how fast, should be used only for information copies of cables.

37. Page 23. b.

DD/P action - no comment.

OC-E
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2. It is interesting to note that the Inspector General's report suggests that OC-E internally detaches personnel to ISB(T&I); to FCB(WSS); and also recognizes the requirement for staffing of the R&D Laboratory, on the other hand, it was not suggested that any functions actually be eliminated, although it was implied that some economies might be achieved by grouping certain functions. It is possible that the organizational changes contemplated will be sufficient to permit accomplishing most of the Inspector General's recommendations, but only if the [redacted] is permitted a ceiling increase to accommodate eight additional technicians.

OC-E
3. The key to many OC-E difficulties lies in our past inability to bring technicians and engineers on duty at a rate sufficient to compensate for attrition, transfer to special projects, and new requirements. The OC-E Special Assistant has been detailed full time to the task of expanding our recruitment effort by working closely with OC-A and the Office of Personnel, even to the extent of preparing newspaper advertisements for the Recruitment Branch and arranging to screen applications received in response to these advertisements.

[redacted]
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